

# **Brighton and Hove Hockey Club**

**Development Plan 2016 - 2022** 

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Activity	Date	Written and Agreed by
Plan Published Date:	June 2018	
Actions Review Date:	June 2019	
Plan Review Date:	Sept 2022	

### **Section One - Our Current Situation**

#### **General Provision**

	Children	Adults - Men	Adults - Women			
Beginner	Sessions throughout the week	Back to Hockey	Back to Hockey			
Recreational	Mini tournaments Social membership Social membership					
Performer	Development Leagues	M1 NL - M8	W1s elite - W7			
Deaf or Hard of	Regular weekly hockey sessions for adults and children					
Hearing	Lead coach has sign language skills and has introduced new sign language words for hockey					

#### Membership

Age Group/Session/Team	Season 16/17	Season 17/18	Season 18/19		
Men	105	110			
Women	88	90			
Juniors	257	220			
TOTAL	450	420			

#### Juniors: Membership by age

Season		U6 - Yr1	U7 - Yr 2	U8 - Yr 3	U9 - Yr 4	U10 - Yr 5	U11 - Yr 6	U12 - Yr 7	U13 - Yr 8	U14 - Yr 9	U16 - Yr 10 & 11	Total
Season	Boys		1	6	12	18	12	14	7	10	18	98
16/17	Girls	1	8	11	16	25	28	16	19	20	13	157
Season	Boys	2	.0	1	5	3	3	3	2	1	.8	118
17/18	Girls	3	5	1	9	4	3	2	2	2	.0	139
Season	Boys											
18/19	Girls											
Season	Boys											
19/20	Girls											
Season	Boys											
20/21	Girls											
Season	Boys											
21/22	Girls											

#### **Coaches and Referees**

Area / Level	Sussex Umpires	L1	L2	L3 (or above)	Total
Coaches		8	2	1	11
Referees / Officials	9	21			30

#### **Teams with Managers and dedicated coach**

	ı	ı	ı	ı	ı
Team	M1	M2	W1	W2	

#### **Committees' structure**

Main	Chair	Corotoni	Troosurer	Men's Club	Women's Club	lunior Director	Development	Welfare	Sponsorship
Committee	Chair	Secretary	Treasurer	Captain	Captain	Junior Director	Officer	Officer	Officer
Playing	Relevant Club	Team Secretary	Team Captains	Vice captains if	Coaches if	Welfare Officer			
Committee	Captain	realli Secretary	Team Captains	required	required	if required			
Disciplinary	Chair	Men's Club	Women's Club	Welfare Officer					
Committee	Chair	Captain	Captain	wellare Officer					
Finance	Treasurer	Men's Finance	Women's Finance	Junior's Finance					
Committee	rreasurer	Assistant	Assistant	Assistant					
Junior & Youth	luniar Director	Director of	Head Coach	Toam Managors	Welfare Officer				
Development	Junior Director	Coaches	пеай Соасп	Team Managers	wenare Officer				

#### **Facilities**

Facility Name	Facility Type	Usage	Day(s) Used	Hours Used	Notes
		(e.g. training/matches)			(E.g. level of usage, issues, opportunities)
Blatchington Mill	2 x ATP	Training - all standards	7 days a week	See table	Nov 5th - no matches after 2pm due to fireworks
School, Nevill Road,		Matches - all levels			Sinking fund - is school saving?
Hove					
Clubhouse	Shared space	Match day teas	Saturday	9am - 11pm	Cricketers - end of season and beginning of seasons
		Meet point for away			overlap – limited space for both clubs at same time.
		games			Nov 5th no clubhouse available due to firework display
		Socials			Preschool - not all space available.

#### Top pitch

Day	5.30 – 6.30pm	6.30 – 7.30pm	7.30 – 9pm	9am – 10am	10am - 4pm
Monday	No access		W4s - W7s Training		
Tuesday	U10s Training	Junior GK training	M1s Training		
Wednesday	U14s Training	U16s Training	W1s Training		
Thursday	U12s Training		M1s/M2s Training		
Friday					
Saturday			Matches all day		
Sunday				U6 - U9 Junior Training	Matches

#### **Bottom pitch**

Day	5.30 – 6.30pm	6.30 – 7.30pm	7.30 – 9pm	10am - 12pm
Monday	No access	No access	No access	
Tuesday			W2s /W3s Training	
Wednesday				
Thursday			M4s - M8s Training M3s Training	
Friday				
Saturday			Matches all day	
Sunday				Junior Matches

#### Finance

Please request details of the Club's finances from the Club's Treasurer.

#### **Partnerships**

Organisation	Relationship/Agreement	Formal Agreement?
Cricket Club	Sublet the clubhouse from the cricket club who rent from Council	Yes

#### Section Two - Where do we want to be?

#### **Club Vision:**

To maximise participation in hockey in this area by offering players the opportunity to participate in the sport at both elite and social levels of competition; provide a pathway of performance for junior players interested in competing at local and regional levels; and by mixing a friendly, welcoming, family atmosphere with the development opportunities that allow individuals to fulfil their playing potential.

#### Key goals for the next 3-5 years

- Build a Clubhouse that allows the club to run socials, raise revenue, provides changing and showering facilities and is near to the pitches so that people spend time there and are able to view games from a high vantage point.
- Elite hockey: W1s status elevated to match M1s. Sustainable strength in lower Elite sides to support 1st XI
- Elite Hockey: Maintain M1s in the National League. Sustainable and planned strength in lower Elite sides to support 1st XI.
- Junior hockey strategy that delivers mass participation from state and private sector (especially state). Run coaching sessions and camps all year round.
- Ongoing sustainable financial & operational management
- All 'club' players needs accommodated with thriving on and off field participation

### **Section Three - Action Plan**

Objective	Actions	Resources	Lead / Supported by	Timescale / Deadline	Progress
Club Management and G	overnance				
Ensure teams entered in the correct competitions and that Subscriptions are paid	<ul> <li>Check entries and pay subscriptions</li> <li>Register teams for EH competitions</li> <li>Enter teams in EH competitions</li> </ul>	None	Team & Club captains and Treasurer	Annually	Annual job
Renew Insurance yearly	Pay subscription	None	Treasurer	Annually	Annual job
Ensure the Club has a professional looking and efficient Website	<ul> <li>Use of Pitchero for website</li> <li>Use in club resources to improve website</li> <li>Manage members' data so we are GDPR compliant</li> </ul>	None	Treasurer Committee	Continual	Annual job
Ensure all coaches have current 1 <sup>st</sup> Aid Certificate	<ul> <li>Annual audit of coaches qualifications</li> <li>Renewal courses when needed</li> </ul>		Head Coach	Annually	Annual job
Pay umpire fees for assessed level 1s and above to SHUA	<ul> <li>Get up-to-date list from SHUA site</li> <li>Maintain list</li> <li>Pay subscriptions of active umpires</li> </ul>	List of active umpires	Umpire Coordinators and Treasurer	Annually	Annual job
Publicity	<ul> <li>Update the website with news and information</li> <li>Produce flyers for socials</li> <li>Produce leaflets for schools/firms/libraries</li> <li>Use social media to promote upcoming events ie WhatsApp</li> </ul>	Designs, paper, copying capabilities	Publicity officer Club & Team Captains	Continual	Annual job
Review and update the Club's Constitution	<ul> <li>Remove out -of-date sections and add in anything that is required for the new clubhouse</li> </ul>	None	Secretary	End of season 2017	Started
Ensure Club Policies are in line with EH guidelines and review and update them	<ul> <li>Read through the various policies and check against guidelines from EH</li> <li>Add review date to each policy</li> </ul>	None	Secretary	End of season 2018	Started

Objective	Actions	Resources	Lead / Supported by	Timescale / Deadline	Progress
regularly	Check yearly for review dates				
Apply for Clubmark	Use guidelines from EH to gain the Clubmark		Secretary	End of season 2018	
Ethics and Code of Conduct	Review current code	Policy document	Secretary	Season 2017	Done
Review and revise job descriptions for the voluntary and paid roles within the club	<ul> <li>Read current descriptions</li> <li>Ascertain if the role is still required and if yes, is the description still accurate</li> <li>Are there any new roles the club feel need to be created? Volunteer recruiter/ friends of BHHC sec</li> </ul>	Training timetable	Main Committee	Beginning season 2020	
Maintain a Database for members details	Keep members details electronically, safely	IT	Main Committee	Beginning of season 2019	
Health and Safety	Update the Health and Safety Policy		Main committee	Season 2017	Started
Objective	Actions	Resources	Lead / Supported by	Timescale / Deadline	Progress
Welfare – Safeguarding/	Equity/Grievance/First Aid				
Coaches must hold Safeguarding certificates	<ul><li>Check current certificates</li><li>Maintain database of when certificates expire</li></ul>	Database	Head Coach	Annually	Annual job
All new coaches and captains must hold DBS clearance	<ul> <li>Check current certificates</li> <li>Train document checker</li> <li>Maintain a list of coaches and when their certificate needs renewing</li> <li>Yearly - check new captains</li> <li>Keep list of captains certificates and when renewal is needed</li> </ul>	Trained document checkers and lead checker Database	Club captains and head coach	Annually	Annual job
First aid training provided for team	<ul> <li>Ensure all necessary people have first aid training</li> <li>Identify courses when necessary for those that need</li> </ul>		Main committee	Annually	Annual job

Objective	Actions	Resources	Lead / Supported by	Timescale / Deadline	Progress
managers and coaches	to renew their first aid				
Ensure the Club has trained Welfare Officers - one for each gender	<ul> <li>Find Welfare Officer for boys</li> <li>Check current officers wish to continue</li> <li>Train new officer/officers if necessary</li> </ul>	Courses	Main committee	End 2018	
Ensure at least one member of the committee has Equity Training	<ul><li>Identify courses</li><li>Assess needs of committee members</li></ul>	Courses	Main committee	End 2019	
Grievance policy	Review the policy to ensure it meets our needs		Main committee	End 2018	
	•				
Objective	Actions	Resources	Lead / Supported by	Timescale / Deadline	Progress
Workforce – Coaches					
Coaching outreach work to stimulate membership	<ul> <li>Employ professional coach to go into local schools to run sessions and get the club name into the local area</li> <li>Get list of schools and best contacts</li> <li>Print leaflets to give out in the schools so parents know who we are and where to find us</li> </ul>	Paper Leaflet Copying facilities Equipment	Head coach	Annually	Annual job
Run a junior leadership course to encourage the juniors into coaching	<ul><li>Identify potential candidates for course</li><li>Set date and time for course</li><li>Syllabus of course</li></ul>	Equipment	Head Coach	End 2019	
Develop a core coaching team	<ul> <li>Identify coaches and their qualifications</li> <li>Ensure new coaches are given opportunities to join the team and develop their skills</li> </ul>	List	Head Coach	End 2020	Done

Objective	Actions	Resources	Lead / Supported by	Timescale / Deadline	Progress
Core coaching team meetings monthly	<ul> <li>Identify best time and place for meetings to take place.</li> <li>Identify if a committee member is going to attend/chair</li> </ul>		Head coach	End 2019	
Create a coaching syllabus	<ul><li>Identify someone to write the syllabus</li><li>Identify key coaching points for each age group</li></ul>		Head Coach	End 2019	
Coaching cascade system	<ul><li>Identify how and when</li><li>Coaching for junior team managers (2 hours per half season)</li></ul>		Head Coach	End 2018	
Produce coaching CPD sessions	<ul> <li>Identify who will hold these</li> <li>Best time to take place</li> <li>How often will they run</li> <li>Create progression pathway/plan for each coach</li> </ul>		Head Coach	End 2020	
Encourage EH to use our facilities to hold any courses they wish to run.	Create a single point of contact with EH to facilitate negotiations		Main Committee	End 2018	
Workforce – Umpires					
Increase the number of club umpires in the SHUA pool system	<ul> <li>Identify through mentoring people who should be taking this step</li> <li>Invite SHUA assessor in to meet and assess potential candidates</li> </ul>		Umpire mentors and co- ordinators	On-going	Annual job
Identify talented umpires and encourage them to progress up the 'Umpire Development Pathway'	In conjunction with SHUA select possible candidates for onward progress and give them opportunities to umpire higher level friendly/training games		Umpiring mentors	Annually	Annual job
Create a mentering	• Identify umpires who can halp assess/menter slick		Main	End 2017	Started
Create a mentoring	Identify umpires who can help assess/mentor club		Main	End 2017	Started

Objective	Actions	Resources	Lead / Supported by	Timescale / Deadline	Progress
system for all umpires	<ul> <li>umpires</li> <li>Send them on the SHUA training course</li> <li>Ensure the assessors are following SHUA acceptable mentoring policy</li> <li>Ensure club umpires are happy with the help/mentoring being offered</li> </ul>		Committee	season	
Encourage SHUA to use our facilities to hold umpire and young umpire courses.	Create a single point of contact with SHUA so that when courses are suggested we can offer our facilities		Umpire co- ordinators and umpiring mentors	Season 2018	
Identify young umpires and parent umpires who could progress up the 'Umpire Development Pathway'	<ul> <li>Identify, through mentoring, people who could become umpires</li> <li>Encourage umpires to use Sunday games and training sessions to improve umpire skills</li> <li>Assist them with mentoring and early support</li> </ul>		Umpiring mentors Senior Umpires	Season 2019	
Workforce – Officials & V					
Ensure all roles within the club structure are filled with appropriate, enthusiastic members	<ul> <li>Main committee, development committee and playing committee roles filled</li> <li>Ensure volunteers understand their role and responsibilities</li> </ul>		Main committee	Annually	Annual job
Support and training offered for people who volunteer to help out	Identify courses as appropriate		Main committee	Annually	Annual ad hoc job
Team managers for our elite teams	<ul><li>Employ coaches for elite teams</li><li>Employ managers for elite teams</li></ul>		Main Committee	Annually	Review Annually
Team managers for our junior teams/squads	<ul> <li>Identify through communication parents who would wish to be taking this step</li> <li>Provide mentoring and support for parents who would wish to take this step</li> </ul>		Head coach, Junior Development Coordinator	Annually	Review Annually

Objective	Actions	Resources	Lead / Supported by	Timescale / Deadline	Progress
Participant Pathways – C	ompetition & Training: Adults				
Maintain and consolidate teams in their various leagues	<ul> <li>Identify captains who can successfully guide their teams in their league</li> <li>Ensure adequate coaching at the appropriate level for each team</li> <li>Ensure teams that need managers have access to suitably trained help</li> </ul>		Club captains Lead Coaches	Annually	Annual job
Ensure all players play to their potential and desired level of play	<ul> <li>Identify those players who wish to keep advancing</li> <li>Endure players who wish to advance their play get adequate training and opportunities to win promotion</li> <li>Ensure team secretary is aware which players are attending training and improving so promotional opportunities can be offered when ready</li> </ul>		Team secretary and various coaches Team & Club Captains	Annually	Annual job
Ensure social players enjoy their games and training sessions	Identify what is important to our social players and ensure their needs and desires are met		Captains of social teams and coaches	Annually	Annual job
Promotional quests and relegation battles	Identify possible managers to help with promotional quests and encourage higher level players to help cascade knowledge and advice to teams in relegation battles		Captains, Club Captains, coaches	Annually	Annual job
Ensure elite adults have enough pitch time	<ul> <li>Identify needs of elite players both on and off the pitch</li> <li>Give most appropriate slots for reviewing previous game and preparing for next</li> </ul>		Coaches, Team captains Club Captains	Annually	Annual job
Ensure all members have enough pitch time for training needs	<ul> <li>Ensure all teams have training slots</li> <li>Review training offers as and when necessary</li> <li>Budget in extra training slots for teams in cup semi-</li> </ul>		Club captains, coaches, pitch coordinator	Annually	Annual job

Objective	Actions	Resources	Lead / Supported by	Timescale / Deadline	Progress
	finals and finals				
Ensure W2s are positioned to support W1s competition	<ul> <li>Identify needs of W2s to get them promoted</li> <li>Identify good quality coaching to assist their promotional drive</li> <li>Encourage W1s players to help cascade knowledge of higher league demands</li> </ul>		Women's club captain	2017	started
Create dedicated GK training sessions. Ensure all GKs are effectively used in general club training sessions	<ul> <li>Identify needs of GK</li> <li>Plan training progressions</li> </ul>		head coach	2019	
Development of hockey for the Deaf	<ul> <li>Maintain the sessions for deaf players</li> <li>Grow numbers using word of mouth, social media, advertising, local press</li> <li>Introduce games for deaf players against other deaf teams and hearing teams</li> </ul>		Lead deaf coach	2017	started
Ensure Back to Hockey sessions are run	<ul> <li>Identify when and how often these sessions are needed</li> <li>Design a programme so any coach can run these sessions or take over the sessions</li> </ul>		Head coach	2017	Started
•	ompetition & Training: Juniors				
Increase numbers of juniors participating in the sport	<ul> <li>Identify which age groups are low on numbers</li> <li>Target age groups by targeting local schools</li> <li>Hold hockey days during school holidays to encourage juniors to try out the sport</li> <li>Achieve enough players to maintain 2 teams for each age group/gender group below U16 (at least 16</li> </ul>		Head coach, junior development coordinator, junior managers	Annually	Annual job

Objective	Actions	Resources	Lead / Supported by	Timescale / Deadline	Progress
	players per squad)				
Enter young teams in Sussex and other County tournaments to give plenty of competition experience	<ul> <li>Identify tournaments and ensure the standard of competition is competitive but not intimidating for young players</li> <li>Identify, and if necessary, train team managers to manage teams successfully (2 per team)</li> <li>Ensure enough team managers to run teams</li> </ul>		Junior coordinator and Junior managers	Annually	Annual job
Identify players due to enter the Adult Leagues	Identify players who will be entering the Adult     Leagues and ensure they are placed in the     appropriate Squads		Lead Coaches, Development team Managers	Annually	Annual job for last quarter of the season
Increase number of teams in junior development leagues	<ul> <li>Identify there are enough participants to maintain 2 teams in each development league (boys and girls)</li> <li>Identify adults to manage the teams</li> <li>Where applicable ensure enough kit is available especially GK kit</li> </ul>		Junior co- ordinator, club captains	2019	Started
Create and maintain 'in age' evening training sessions for age groups U10 and above	<ul> <li>Identify coaching requirements and maintain sessions</li> <li>Identify adult helpers for evening sessions</li> <li>Identify dedicated assistant coach for each age group</li> </ul>		Head coach, main committee	2017	Done
Create dedicated junior GK training sessions	<ul> <li>Select appropriate training time for GK</li> <li>Ensure training from dedicated session is incorporated into age related training sessions</li> </ul>		Head coach	2017	Done
Encourage EH to use our facilities as their go to place for their junior development single system	<ul> <li>Identify a single point of contact for EH</li> <li>Identify a timetable that is workable for our needs and EH's needs ensuring there are no clashes with league games / important training sessions</li> </ul>		Main committee	2020	

Objective	Actions	Resources	Lead / Supported by	Timescale / Deadline	Progress
Development of hockey for the Deaf	<ul> <li>Maintain the sessions for deaf players</li> <li>Grow numbers using word of mouth, social media, advertising, local press</li> <li>Introduce games for deaf players against other deaf teams and hearing teams</li> <li>Integrate the better and more confident juniors into the junior development sides</li> </ul>		Lead deaf coach	2017	started
Objective	Actions	Resources	Lead / Supported by	Timescale / Deadline	Progress
Marketing and Member I	Recruitment				
Use social media to promote the club	<ul> <li>Use in-club expertise to update various social media sites including Facebook and Twitter</li> <li>Explore the merits of using others such as Instagram</li> </ul>		Publicity Officer	Annually	Annual Job
Maintain a professional looking website	<ul> <li>Utilise in-club expertise</li> <li>Keep website up-to-date with fixtures, results, news items, reminders, promotions etc</li> <li>Promote the use of Pitchero's team management function for captains to manage their teams</li> <li>Create a newsletter to be published on website preferably every week during the season; less frequently out of season</li> <li>Use 'Google Analytics' to gain insight into which pages are most visited and from where traffic is coming</li> </ul>		Main Committee	Annually	Annual Job
Promote hockey in local schools, libraries, large employers and diverse social spaces such as local language schools,	<ul> <li>Go into schools and coach sessions to encourage children to come to the club</li> <li>Create marketing material that can be displayed in libraries, universities, large firms</li> </ul>		Head Coach Publicity Officer	2020	Started - schools Previously done Take Part Festival

Objective	Actions	Resources	Lead / Supported by	Timescale / Deadline	Progress
community groups	Create a club information pack for new members				
	Take part in universities Freshers' Week				
	Be more active and take part in Brighton City				
	Council's Take Part Festival				
Run 'Back to Hockey'	Publicise 6 week blocks of basic hockey skills course		Head coach	2016	Done - but now an
courses	Run course near beginning of season to encourage				annual job
	people to join club once course has completed				
Run junior coaching	Publicise and run junior days to include basic skills		Head coach	2017	Done - but now
days in school holidays	for beginners to attract more members				annual job
	Publicise and run days with more complex skills and				
	game play for advancing current juniors				
Press coverage	Increase coverage of club in press; Increase		Publicity officer	2018	
	regularity of press coverage; get photographs &				
	match reports published; publicise holiday camps to				
	attract more participants; publicise special events				
Local Representatives	Build relationship with local dignitaries such as		Publicity Officer	2018	
	Mayor, local MP, Councillors				
	Host dignitaries at match days and hospitality events			-	
Objective	Actions	Resources	Lead / Supported by	Timescale / Deadline	Progress
Member Satisfaction – Tl	he other things that make for an enjoyable experience				
Encourage members to	Blackmail members into thinking this is fun		Club & team	Annually	Annual Job
umpire one game a year	Encourage members to help out and be a part of the		captains		
	organisation of the club				
Encourage members to	Encourage people to give something back to the club		Club & team	Annually	Annual Job
help out at junior	and advance/develop the next generation		captains		
training sessions					
France of all and and a	a One social new month in the shift have		Copiel Cope	Ammuelli	Caciala fan arlulta tal
Ensure a full and varied	One social per month in the club house		Social Secs	Annually	Socials for adults take

Actions	Resources	Lead / Supported by	Timescale / Deadline	Progress
Dinner Dance at end of season to celebrate			2018 season	place not yet for juniors
successes and commiserate on non successes			for juniors	
Run socials specifically for the juniors				
Identify adult lead for junior socials		Main	2018	
Encourage a small number of juniors to get involved		committee		
with organising their own socials				
Run age appropriate training sessions		Head coach,	2019	Started - junior umpires
• Encourage juniors to umpire junior u12 and younger		team managers,		umpiring U12 &
tournaments				younger tournaments/
Run umpire courses to give juniors confidence to		coordinator		games
umpire and help with understanding of the rules				
Encourage juniors to take up roles such as social				
organisers, junior club captains, team captains				
Select possible junior club captains from		Team managers	2020	
development teams				
Encourage them to support and help with lower				
teams				
Actions	Resources	Lead / Supported by	Timescale / Deadline	Progress
Regularly check pitches for tears, check markings for		Pitch	Annually	Continual job
clarity				throughout season
Make repairs as and when necessarily		manager		
Maintain current equipment		Head coach	Annually	Continual job
Check for faults and replace				throughout season
Top up/replace worn equipment				
	<ul> <li>Dinner Dance at end of season to celebrate successes and commiserate on non successes</li> <li>Run socials specifically for the juniors</li> <li>Identify adult lead for junior socials</li> <li>Encourage a small number of juniors to get involved with organising their own socials</li> <li>Run age appropriate training sessions</li> <li>Encourage juniors to umpire junior u12 and younger tournaments</li> <li>Run umpire courses to give juniors confidence to umpire and help with understanding of the rules</li> <li>Encourage juniors to take up roles such as social organisers, junior club captains, team captains</li> <li>Select possible junior club captains from development teams</li> <li>Encourage them to support and help with lower teams</li> <li>Actions</li> <li>Regularly check pitches for tears, check markings for clarity</li> <li>Make repairs as and when necessarily</li> <li>Maintain current equipment</li> <li>Check for faults and replace</li> </ul>	<ul> <li>Dinner Dance at end of season to celebrate successes and commiserate on non successes</li> <li>Run socials specifically for the juniors</li> <li>Identify adult lead for junior socials</li> <li>Encourage a small number of juniors to get involved with organising their own socials</li> <li>Run age appropriate training sessions</li> <li>Encourage juniors to umpire junior u12 and younger tournaments</li> <li>Run umpire courses to give juniors confidence to umpire and help with understanding of the rules</li> <li>Encourage juniors to take up roles such as social organisers, junior club captains, team captains</li> <li>Select possible junior club captains from development teams</li> <li>Encourage them to support and help with lower teams</li> <li>Actions</li> <li>Resources</li> <li>Regularly check pitches for tears, check markings for clarity</li> <li>Make repairs as and when necessarily</li> <li>Maintain current equipment</li> <li>Check for faults and replace</li> </ul>	<ul> <li>Dinner Dance at end of season to celebrate successes and commiserate on non successes</li> <li>Run socials specifically for the juniors</li> <li>Identify adult lead for junior socials</li> <li>Encourage a small number of juniors to get involved with organising their own socials</li> <li>Run age appropriate training sessions</li> <li>Encourage juniors to umpire junior u12 and younger tournaments</li> <li>Run umpire courses to give juniors confidence to umpire and help with understanding of the rules</li> <li>Encourage juniors to take up roles such as social organisers, junior club captains, team captains</li> <li>Select possible junior club captains from development teams</li> <li>Encourage them to support and help with lower teams</li> <li>Actions</li> <li>Resources</li> <li>Lead / Supported by</li> <li>Regularly check pitches for tears, check markings for clarity</li> <li>Make repairs as and when necessarily</li> <li>Maintain current equipment</li> <li>Check for faults and replace</li> </ul>	Dinner Dance at end of season to celebrate successes and commiserate on non successes     Run socials specifically for the juniors     Identify adult lead for junior socials     Encourage a small number of juniors to get involved with organising their own socials     Run age appropriate training sessions     Encourage juniors to umpire junior u12 and younger tournaments     Run umpire courses to give juniors confidence to umpire and help with understanding of the rules     Encourage juniors to take up roles such as social organisers, junior club captains, team captains     Select possible junior club captains from development teams     Encourage them to support and help with lower teams  Actions  Resources  Resources  Resources  Lead / Supported by  Timescale / Deadline  Pitch coordinator/ manager  Annually  Make repairs as and when necessarily  Main  Annually  Check for faults and replace

Objective	Actions	Resources	Lead / Supported by	Timescale / Deadline	Progress
Maintain goals and	Regularly check goals for faults and sound		Pitch	Annually	Annual job
dugouts	dampening of backboards		coordinator/		
	Maintain dugouts and repair if possible. replace with		manager		
	more robust product when necessary				
Build a new dedicated	• Create plans		Main	2025	Plans
clubhouse	Raise finances		committee		
	Planning permission				
	Build				
Objective	Actions	Resources	Lead /	Timescale /	Progress
			Supported by	Deadline	
Finance and Fundraising		I			
Maintain Pitch	Invest % of club takings each season in pitch fund		Treasurer	Annually	
replacement fund	• Invest some of the slush fund money so it can grow faster		Main committee		
	Get financial advice to ensure funds are as safe as		Committee		
	possible				
Look for sponsorship	Keep current sponsors interested in club			Annually	
possibilities	Reach out to old members for donations				
Promote the use of	Encourage the use of Slate to collect Match Fees		Treasurer Club	2018 season	In hand – men
Slate	Register all members		& Team		
	Train captains how to use		Captains		
Outsource Fundraising	Investigate how cost effective this would be		Treasurer	End 2019	
	Create a specification and job description		Main		
	Employ a fundraiser if applicable		committee		
Dedicated commercial	Investigate how cost effective this would be		Treasurer	End 2018	
manager	Create specification and job description		Main		
	Employ a commercial manager if applicable		committee		

Objective	Actions	Resources	Lead /	Timescale /	Progress
			Supported by	Deadline	
Sponsors, Partners &	Maintain and increase support for the club from		Fundraising	2018	
Stakeholders	current sponsors		committee	onwards	
	Negotiate deals with kit suppliers				
	• Attract new sponsorship – identify businesses that				
	could give benefits to members eg Dentist and				
	discounted mouth guards; physio and discounted				
	treatment; sports masseur and discounted				
	treatment;				
	• Identify large businesses who offer grants eg Asda,				
	Tesco etc token collection scheme				
	Blatchington Mill School – income from pitch hire;				
	repairs to pitches & surrounding areas; sinking fund				
	Cricket Club – facility management (Clubhouse)				
	Brighton City Council – sports development, future				
	clubhouse				